



3R MATRIX

	+	=	-
Right Sector (RS)	✓	✗	✗
Right Quality (RQ)	✓	✗	✗
Right Valuation (RV)	✓	✗	✗
+ Positive	= Neutral	- Negative	

What has changed in 3R MATRIX

	Old		New
RS	✗	↔	✓
RQ	✗	↔	✓
RV	✗	↔	✓

Company details

Market cap:	Rs. 4,381 cr
52-week high/low:	Rs. 226/120
NSE volume: (No of shares)	19.2 lakh
BSE code:	543984
NSE code:	SAMHI
Free float: (No of shares)	22.1 cr

Shareholding (%)

Promoters	0.0
FII	53.0
DII	14.0
Others	33.0

Price chart



Source: NSE India, Mirae Asset Sharekhan Research

Price performance

(%)	1m	3m	6m	12m
Absolute	13.0	41.3	8.8	7.9
Relative to Sensex	11.9	30.0	7.4	-2.2

Source: Mirae Asset Sharekhan Research, Bloomberg

Samhi Hotels Ltd

Good Q4

Consumer Discretionary	Sharekhan code: SAMHI		
Reco/View: Positive	↔	CMP: Rs. 198	Upside potential: 23%
↑ Upgrade	↔ Maintain	↓ Downgrade	

Summary

- Samhi Hotels' (Samhi's) Q4FY25 numbers were good with revenue and EBITDA growing 14% and 42% y-o-y, respectively. EBITDA margin (post-ESOP) improved 750 bps y-o-y to 38.1%.
- Samhi has a strong pipeline of about 600 rooms across segments in key markets. By FY29, the upscale portfolio is expected to be 2x of current scale and include iconic brands such as Westin and W in core markets of Bengaluru and Hyderabad.
- Post investment by the GIC, net debt:EBITDA ratio reduced to 3.2x versus 4.9x at FY24-end. Management expects to reduce it to less than 3x in the coming years aided by recycling of certain non-core assets and improvement in EBITDA.
- The stock trades at an attractive valuation of 9x/8x its FY26E/FY27E EV/EBITDA, respectively. We maintain our Positive stance with a 23% upside.

Samhi's Q4FY25 performance was good with double-digit revenue growth and sharp margin expansion, leading to strong PAT growth. Consolidated revenues grew 14.2% y-o-y to Rs. 319 crore, with same-store RevPAR increasing by 20.6% y-o-y to Rs. 5,958 per night. The upper-upscale and upscale portfolio (44% revenue share) reported 23% y-o-y RevPAR growth, the upper-midscale portfolio (41% revenue share) posted 20% y-o-y RevPAR growth and the mid-scale portfolio (15% revenue share) registered a 7% y-o-y RevPAR growth. Occupancy stood largely flat y-o-y at 75% and ARR improved by 19.2% y-o-y to Rs. 7,487 per night. Asset income and asset EBITDA grew by 13.6% and 17.7% y-o-y, respectively, driven by same store growth and positive impact of ACIC's acquisition. On a same-store basis, asset income and asset EBITDA grew by 15.8% and 22% y-o-y, respectively. EBITDA margin (post ESOP) improved by 750 bps y-o-y to 38.1%. Company reported adjusted PAT of Rs. 65 crore against Rs. 7.7 crore in Q4FY24. Reported PAT came it at Rs. 46 crore. In FY25, revenue grew by 18% y-o-y to Rs. 1,130 crore, EBITDA margin (post-ESOP) rose by 657 bps y-o-y to 35.9%, and PAT came in at Rs. 86 crore against a loss of Rs. 235 crore in FY24. Post the GIC deal, net debt stood at Rs. 1,429 crore and net debt:EBITDA declined to 3.2x.

Key positives

- Upper upscale portfolio reported RevPAR growth of 23% y-o-y.
- EBITDA margin (pre-ESOP) improved by 477 bps y-o-y to 39.5%.

Key negatives

- Mid-scale segment witnessed 600 bps y-o-y decline in occupancy to 73%.

Management Commentary

- Demand supply imbalance for rooms is leading to a strong RevPAR growth in Bangalore and Hyderabad. In Bangalore, the demand is 2x of supply growth, with airline growth of 11.5-12%, and office growth of 8-9%.
- Management indicated that RevPAR growth is likely to exceed revenue growth as F&B revenue growth will not match RevPar growth. Aiming for double-digit growth in F&B revenue.
- Samhi expects Trinity Hotel in Whitefield, Bengaluru to generate a revenue of Rs. 50-55 lakh per key. Thus, it expects Rs. 180-200 crore additional revenue from the 362-room property, which will be converted into Westin and Tribute portfolio, dual branded hotels.
- The conversion of an office building to 170 room hotel in Hitec City, Hyderabad which will be managed under Marriott's W brand, is expected to open in H2FY27. Management expects revenue over Rs. 60 lakhs per key which will add another Rs. 100 crore to the total revenue.
- ESOP cost reduced to Rs. 18 crore in FY25 from Rs. 46 crore in FY24 and is expected to reduce further to Rs. 10 crore in FY26.
- Out of the committed capital of Rs. 750 crore by GIC, Singapore's Sovereign Wealth Fund, Rs. 580 crore has been received till date.
- Samhi expects capital expenditure of Rs. 175-200 crore in FY26, with Rs. 50 crore contributed by GIC, while remaining Rs. 125 crore would be spent from internal cash flows.
- Out of the total planned capex, Westin and Tribute Bangalore require a majority of the capital, where the company has Rs. 375 crore of pending capex over the next three years. Of that Rs. 375 crore capex, GIC will first bring Rs. 150 crore to get to a 35% position, and the remaining capex will be funded in by both partners in the ratio of 65:35%.

Revision in earnings estimates – We have broadly maintained our estimates for FY26 and FY27 and will keenly monitor performance in the coming quarters.

Our Call

View – Stay Positive; expect upside of 23%: Samhi registered good performance in Q4FY25 with better operating performance and improvement in profitability. Favourable industrial tailwinds and a defined business strategy of acquiring properties and growing them to optimum levels will help Samhi achieve consistent strong operating performance going ahead. The company become a profitable venture from FY25 led by its focus on deleveraging its balance sheet. The stock is trading at discounted valuations of 9x/8x its FY26E/FY27E EV/EBITDA, respectively, as compared to its peers. Improving cash flows and de-leveraging balance sheet will narrow the valuation gap with close peers in the near term. We maintain our Positive stance with a potential upside of 23% in the next 12 months.

Key Risks

Any drop in room demand due to a slowdown in the macro environment or Black Swan event or delay in the repayment of loans would act as a risk to our earnings estimates in the coming years.

Valuation (Consolidated)

	Rs cr				
Particulars	FY23	FY24	FY25	FY26E	FY27E
Revenue	739	957	1,130	1,291	1,488
EBITDA margin (post-ESOP) (%)	32.2	29.4	35.9	37.4	37.8
Adjusted PAT	-356	-147	111	172	254
% Y-o-Y growth	-	-	-	54.6	47.6
Adj. diluted EPS (Rs.)	-16.2	-6.7	5.0	7.8	11.5
P/E (x)	-	-	39.7	25.7	17.4
P/B (x)	-	4.2	3.9	3.4	2.8
EV/EBITDA (x)	9.2	14.6	10.7	9.2	7.9
RoNW (%)	49.2	-	10.2	14.0	17.6
RoCE (%)	-	7.3	9.2	10.9	12.7

Source: Company; Mirae Asset Sharekhan estimates

Multiple growth projects in the pipeline

- ♦ **Upper Upscale & Upscale:** Inventory is set to rise by ~920 rooms including 1) ~525 rooms in Bangalore and Hyderabad from the latest acquisition and lease signing, 2) 331 rooms post rebranding and upgradation of ACIC Pune and Jaipur assets to Courtyard by Marriott and Tribute Portfolio by Marriott respectively and 3) Addition of 42 rooms in Sheraton, Hyderabad and 22 rooms in Hyatt Regency, Pune.
- ♦ **Upper mid-scale:** 1) Addition of 142 rooms by acquisition of Trinity Bangalore Whitefield Hotel — to be rebranded and upgraded to a Tribute Portfolio by Marriott, 2) Inventory to reduce by 331 rooms post rebranding and upgradation of ACIC Pune and Jaipur assets to Courtyard by Marriott and Tribute Portfolio by Marriott, respectively, 3) 515 rooms in ACIC Portfolio to stabilize over FY26 (Excludes Four Points by Sheraton, Chennai (OMR) which was sold in Feb'25 and 4) Caspia Delhi with 142 rooms to be renovated and rebranded to Fairfield by Marriott.
- ♦ **Mid-scale:** 1) 246 rooms opened under the Holiday Inn Express brand in Greater Noida and Kolkata in Q3FY25 and Q1FY25, respectively and 2) Additional 56 rooms in Holiday Inn Express Whitefield, Bangalore under pre-opening (expected opening in Q1FY26).

Results (Consolidated)

Particulars	Rs cr				
	Q4FY25	Q4FY24	y-o-y %	Q3FY25	q-o-q %
Revenue from operations	318.8	279.2	14.2	295.8	7.8
Cost of materials consumed	21.6	19.3	11.7	22.4	-3.5
Employee cost	40.1	40.1	0.0	43.2	-7.2
Other expenditure	131.2	122.8	6.9	115.5	13.6
Total expenditure	192.9	182.2	5.9	181.1	6.5
EBITDA (pre-ESOP)	125.9	96.9	29.9	114.7	9.8
ESOP Cost	4.4	11.5	-61.7	4.4	0.0
EBITDA (post-ESOP)	121.5	85.4	42.2	110.3	10.2
Other income	4.8	10.7	-55.3	3.0	62.3
Interest expenses	55.3	57.7	-4.0	55.2	0.2
Depreciation	29.0	31.5	-8.2	29.1	-0.5
Profit Before Tax	42.0	7.0	-	28.9	45.2
Tax	-23.3	-0.7	-	-0.4	-
Adjusted PAT	65.3	7.7	-	29.3	-
Extra-ordinary gain / loss	-19.4	3.6	-	-6.5	-
Reported PAT	45.9	11.3	-	22.8	-
Adjusted EPS (Rs.)	3.0	0.4	-	1.3	-
			bps		bps
GPM (%)	93.2	93.1	15	92.4	79
EBITDA Margin (pre-ESOP) (%)	39.5	34.7	477	38.8	72
EBITDA Margin (post-ESOP) (%)	38.1	30.6	750	37.3	83
NPM (%)	20.5	2.7	-	9.9	-

Source: Company; Mirae Asset Sharekhan Research

Operating parameters

Particulars	Q4FY25	Q4FY24	y-o-y	Q3FY25	Rs cr q-o-q
Operating rooms	4,823	4,801		4,939	
Occupancy ratio (%)			bps		bps
Upper Upscale & Upscale assets	82.0	78.0	400	75.0	700
Upper Mid-scale assets	72.0	73.0	-100	70.0	200
Mid-scale assets	73.0	79.0	-600	73.0	0
ARR (Rs.)			%		%
Upper Upscale & Upscale assets	11,891	10,076	18.0	10,683	11.3
Upper Mid-scale assets	7,275	6,058	20.1	6,203	17.3
Mid-scale assets	4,359	3,758	16.0	4,028	8.2
			%		%
RevPar (Rs.)	5,958	4,830	23.4	5,088	17.1
Upper Upscale & Upscale assets	9,748	7,909	23.3	8,043	21.2
Upper Mid-scale assets	5,314	4,438	19.7	4,362	21.8
Mid-scale assets	3,176	2,967	7.0	2,948	7.7

Source: Company; Mirae Asset Sharekhan Research

Outlook and Valuation

■ Sector Outlook – Hotel industry to benefit from demand-supply gap

Higher demand from domestic leisure travellers, recovery in foreign tourist arrivals (FTAs), and a revival in corporate travels will keep room demand high for hotel companies (also help in achieving higher room rentals) in the short to medium term. Recent industry data shows that demand is expected to continue to grow in double digits (~12%). However, supply is expected to grow by ~9% in the next 4-5 years. This augurs well for the industry because hotel performance in India is highly sensitive to supply and demand dynamics. Margins of hotel companies are likely to expand, aided by better operating leverage coupled with various cost-saving initiatives undertaken by companies.

■ Company Outlook – Consistent operating performance

Matured portfolio's RevPAR growing by 14-15%, incremental revenue coming from new room additions, and upgradation in the ACIC portfolio will help revenue and EBITDA to report a CAGR of 15% and 16% over FY25-FY27, respectively. Net debt/EBITDA reduced from 8.7x in FY23 to 4.4x at FY25-end and further to 3.2x post capital infusion by GIC. Continued RevPAR growth in same-store hotels, completion of ACIC portfolio integration, strategic renovation, and rebranding initiatives will drive revenue growth in the coming years, while growth in EBITDA, reduction in ESOP, and corporate G&A expenses will aid PAT growth going ahead.

■ Valuation – Retain a Positive stance with a potential upside of 23%

Samhi registered good performance in Q4FY25 with better operating performance and improvement in profitability. Favourable industrial tailwinds and a defined business strategy of acquiring properties and growing them to optimum levels will help Samhi achieve consistent strong operating performance going ahead. The company become a profitable venture from FY25 led by its focus on deleveraging its balance sheet. The stock is trading at discounted valuations of 9x/8x its FY26E/FY27E EV/EBITDA, respectively, as compared to its peers. Improving cash flows and de-leveraging balance sheet will narrow the valuation gap with close peers in the near term. We maintain our Positive stance with a potential upside of 23% in the next 12 months.

Peer valuation

Companies	P/E (x)			EV/EBITDA (x)			RoCE (%)		
	FY25	FY26E	FY27E	FY25	FY26E	FY27E	FY25	FY26E	FY27E
Indian Hotels	62.3	49.9	41.0	34.2	27.5	23.6	16.7	18.1	19.4
Lemon Tree Hotels	45.3	33.7	25.2	17.5	14.6	12.3	12.7	15.4	17.8
Chalet Hotels	55.8	40.5	31.0	25.7	19.7	16.2	11.0	13.9	16.6
Samhi Hotels	39.3	25.4	17.2	10.6	9.1	7.8	9.2	10.9	12.7

Source: Company; Mirae Asset Sharekhan Research

About company

Samhi is a prominent branded hotel ownership and asset management platform in India with an institutional ownership model, experienced leadership, and professional management team. The company has a long-term management arrangement with three of the established and well-recognised global hotel operators, namely, Marriott, IHG, and Hyatt. Samhi has a portfolio of 32 operating hotels comprising ~5,000 keys and has a diverse geographic presence in 14 cities across India, including National Capital Region (NCR), Bengaluru, Hyderabad, Chennai, and Pune.

Investment theme

Samhi operates a portfolio of prominent international brands catering to upper upscale, upscale upper midscale, and mid-scale hotels with a large presence in important business metros in India. The company has added ~90% of its existing room inventory of ~4,900 rooms under the acquisition and turnaround strategy with a strong demonstration of robust growth in RevPAR of most of the acquired hotels. As a result of this along with a strong portfolio of brands under management, the company is expected to post robust operating performance over FY25-FY27, with revenue/EBITDA growing by 15%/16%, respectively. The company targets to reduce net debt/EBITDA to 3x in the coming years through consistent improvement in operating cash flows.

Key Risks

- Any drop in room demand due to the emergence of a black swan event/sustained high inflationary environment or a significant increase in room supply in the coming years would act as a key risk to our earnings estimates.
- Any delay in the launch of new hotels/rooms will impact profitability.

Additional Data

Key management personnel

Name	Designation
Ashish Jakhanwala	Chairman, Managing Director and Chief Executive Officer
Rajat Mehra	Chief Financial Officer
Sanjay Jain	Senior Director, Corporate Affairs, Company Secretary and Compliance Officer

Source: Company Website

Top 10 shareholders

Sr. No.	Holder Name	Holding (%)
1	ACIC Mauritius 1	14.98
2	Republic of Singapore	8.06
3	Tata Asset Management Pvt. Ltd.	5.38
4	Blue Chandra PTE Ltd.	3.94
5	Aditya Birla Sun Life AMC Ltd.	2.70
6	Emirate of Abu Dhabi United Arab Emirates	2.67
7	TT Internation Funds PLC/Ireland	2.41
8	ACIC Mauritius 2	1.95
9	Kela Madhuri Madhusudan	1.69
10	Oversea-China Banking Corp Ltd.	1.50

Source: Bloomberg

Mirae Asset Sharekhan Limited, its analyst or dependant(s) of the analyst might be holding or having a position in the companies mentioned in the article.

Understanding the Mirae Asset Sharekhan 3R Matrix

Right Sector	
Positive	Strong industry fundamentals (favorable demand-supply scenario, consistent industry growth), increasing investments, higher entry barrier, and favorable government policies
Neutral	Stagnancy in the industry growth due to macro factors and lower incremental investments by Government/private companies
Negative	Unable to recover from low in the stable economic environment, adverse government policies affecting the business fundamentals and global challenges (currency headwinds and unfavorable policies implemented by global industrial institutions) and any significant increase in commodity prices affecting profitability.
Right Quality	
Positive	Sector leader, Strong management bandwidth, Strong financial track-record, Healthy Balance sheet/cash flows, differentiated product/service portfolio and Good corporate governance.
Neutral	Macro slowdown affecting near term growth profile, Untoward events such as natural calamities resulting in near term uncertainty, Company specific events such as factory shutdown, lack of positive triggers/events in near term, raw material price movement turning unfavourable
Negative	Weakening growth trend led by led by external/internal factors, reshuffling of key management personal, questionable corporate governance, high commodity prices/ weak realisation environment resulting in margin pressure and deteriorating balance sheet
Right Valuation	
Positive	Strong earnings growth expectation and improving return ratios but valuations are trading at discount to industry leaders/historical average multiples, Expansion in valuation multiple due to expected outperformance amongst its peers and Industry up-cycle with conducive business environment.
Neutral	Trading at par to historical valuations and having limited scope of expansion in valuation multiples.
Negative	Trading at premium valuations but earnings outlook are weak; Emergence of roadblocks such as corporate governance issue, adverse government policies and bleak global macro environment etc warranting for lower than historical valuation multiple.

Source: Mirae Asset Sharekhan Research

DISCLAIMER

This information/document has been prepared by Sharekhan Ltd. (SHAREKHAN) and is intended for use only by the person or entity to which it is addressed to. This Document may contain confidential and/or privileged material and is not for any type of circulation and any review, retransmission, or any other use is strictly prohibited. This information/ document is subject to changes without prior notice.

Recommendation in reports based on technical and derivatives analysis is based on studying charts of a stock's price movement, trading volume, outstanding positions, as opposed to focusing on a company's fundamentals and as such, may not match with a report on a company's fundamentals. However, this would only apply for information/document focused on technical and derivatives research and shall not apply to reports/documents/information focused on fundamental research.

This information/document does not constitute an offer to sell or solicitation for the purchase or sale of any financial instrument or as an official confirmation of any transaction. Though disseminated to all customers who are due to receive the same, not all customers may receive this report at the same time. SHAREKHAN will not treat recipients as customers by virtue of their receiving this information/report.

The information contained herein is obtained from publicly available data or other sources believed to be reliable and SHAREKHAN has not independently verified the accuracy and completeness of the said data and hence it should not be relied upon as such. While we would endeavour to update the information herein on reasonable basis, SHAREKHAN, its subsidiaries and associated companies, their directors and employees ("SHAREKHAN and affiliates") are under no obligation to update or keep the information current. Also, there may be regulatory, compliance, or other reasons that may prevent SHAREKHAN and affiliates from doing so. This document is prepared for assistance only and is not intended to be and must not alone be taken as the basis for an investment decision. Recipients of this report should also be aware that past performance is not necessarily a guide to future performance and value of investments can go down as well. The user assumes the entire risk of any use made of this information. Each recipient of this document should make such investigations as it deems necessary to arrive at an independent evaluation of an investment in the securities of companies referred to in this document (including the merits and risks involved) and should consult its own advisors to determine the merits and risks of such an investment. The investment discussed or views expressed may not be suitable for all investors. We do not undertake to advise you as to any change of our views. Affiliates of Sharekhan may have issued other recommendations/ reports that are inconsistent with and reach different conclusions from the information presented in this recommendations/report.

This information/recommendation/report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject SHAREKHAN and affiliates to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction.

The analyst certifies that the analyst might have dealt or traded directly or indirectly in securities of the company and that all the views expressed in this document accurately reflect his or her personal views about the subject company or companies and its or their securities and do not necessarily reflect those of SHAREKHAN. The analyst and SHAREKHAN further certifies that either he or his relatives or Sharekhan associates might have direct or indirect financial interest or might have actual or beneficial ownership of 1% or more in the securities of the company at the end of the month immediately preceding the date of publication of the research report. The analyst and SHAREKHAN encourages independence in research report/ material preparation and strives to minimize conflict in preparation of research report. The analyst and SHAREKHAN does not have any material conflict of interest or has not served as officer, director or employee or engaged in market making activity of the company. The analyst and SHAREKHAN has not been a part of the team which has managed or co-managed the public offerings of the company, and no part of the analyst's compensation was, is or will be, directly or indirectly related to specific recommendations or views expressed in this document. Sharekhan Ltd or its associates or analysts have not received any compensation for investment banking, merchant banking, brokerage services or any compensation or other benefits from the subject company or from third party in the past twelve months in connection with the research report.

Either SHAREKHAN or its affiliates or its directors or employees / representatives / clients or their relatives may have position(s), make market, act as principal or engage in transactions of purchase or sell of securities, from time to time or may be materially interested in any of the securities or related securities referred to in this report and they may have used the information set forth herein before publication. SHAREKHAN may from time to time solicit from, or perform investment banking, or other services for, any company mentioned herein. Without limiting any of the foregoing, in no event shall SHAREKHAN, any of its affiliates or any third party involved in, or related to, computing or compiling the information have any liability for any damages of any kind.

Forward-looking statements (if any) are provided to allow potential investors the opportunity to understand management's beliefs and opinions in respect of the future so that they may use such beliefs and opinions as one factor in evaluating an investment. These statements are not a guarantee of future performance and undue reliance should not be placed on them. Such forward-looking statements necessarily involve known and unknown risks and uncertainties, which may cause actual performance and financial results in future periods to differ materially from any projections of future performance or result expressed or implied by such forward-looking statements. Sharekhan/its affiliates undertakes no obligation to update forward-looking statements if circumstances or management's estimates or opinions should change except as required by applicable securities laws. The reader/investors are cautioned not to place undue reliance on forward-looking statements and use their independent judgement before taking any investment decision.

Investment in securities market are subject to market risks, read all the related documents carefully before investing. The securities quoted are for illustration only and are not recommendatory. Registration granted by SEBI, and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors.

Client should read the Risk Disclosure Document issued by SEBI & relevant exchanges and the T&C on www.sharekhan.com

Registration and Contact Details: Name of Research Analyst - Sharekhan Limited, Research Analyst Regn No.: INH000006183. CIN: - U99999MH1995PLC087498.

Registered Office: The Ruby, 18th Floor, 29 Senapati Bapat Marg, Dadar (West), Mumbai – 400 028, Maharashtra, INDIA. Tel: 022-6115000.

Correspondence/Administrative Office Address - Gigaplex IT Park, Unit No 1001, 10th Floor, Building No.9, TTC Industrial Area, Digha, Airoli-West, Navi Mumbai – 400708. Tel: 022 61169000 / 61150000, Fax No. 61169699.

Other registrations of Sharekhan Ltd.: SEBI Regn. Nos.: BSE / NSE (CASH / F&O / CD) / MCX - Commodity: INZ000171337; BSE – 748, NSE – 10733, MCX – 56125, DP: NSDL/CDSL-IN-DP-365-2018; PMS: INP000005786; Mutual Fund: ARN 20669 (date of initial registration: 03/07/2004, and valid till 02/07/2026); IRDAI Registered Corporate Agent (Composite) License No. CA0950, valid till June 13, 2027.

Compliance Officer: Mr. Joby John Meledan; Tel: 022-62263303; Email ID: complianceofficer@sharekhan.com

For any complaints/grievance, email us at igc@sharekhan.com or you may even call Customer Service desk on - 022- 41523200/022-69920600.